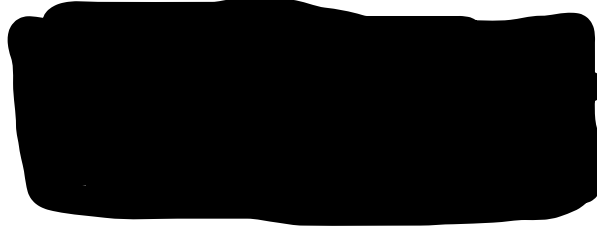


Curriculum Vitae

Jocelyn L. Steward, PhD, MSM



EDUCATION

Doctorate of Philosophy, August 2014

School of Health Professions

University of Alabama at Birmingham

Department: Administration – Health Services

Dissertation title: Development and testing of the primary care homeless organizational assessment tool (PC-HOAT) to evaluate primary care services for the homeless.

Major Area: Health Administration

Minor Area: Strategic Management

Master of Sciences in Management, May 2003

Sorrell College of Business

Troy University

Major Area: Health Care Management

Bachelor of Science, May 2002

Franklin College of Arts and Sciences

University of Georgia

Major Area: Cellular Biology

ACADEMIC EXPERIENCE

Assistant Professor

2017 – Present

Bachelor of Business Administration

Health Care Management

*Division of Social Sciences, Business,
and Education*

Georgia Highlands College

Teaching areas: Business Communications, Environment of Business, Human Resource Management, Professional Development Health care management (Introduction to health care management, financial management in health care, ethical and legal issues in health care, and contemporary issues)

Assistant Professor 2014 - 2017

Lecturer 2012 - 2014

Department of Health Care Management

College of Health

Clayton State University

Teaching areas: Health care management (Policy, Economics, Finance, Introduction to Health Care, Introduction to health care systems, Marketing, Legal Issues)

Adjunct Faculty (online/virtual) 2016-2017

College of Health

Walden University

Teaching areas: Health care management (Organizational development and leadership)

Adjunct Faculty (online/virtual) 2015-Present

College of Nursing and Health Care Professions

Grand Canyon University

Teaching areas: Health care management (Health care innovation)

Lead Faculty (online/virtual) 2015-2016

Adjunct Faculty (online/virtual) 2015-2016

Department of Healthcare Administration and Management

Colorado State University – Global

Teaching areas: Health care management (Introduction to the U.S. Healthcare System, OB/HR, Health care principles)

Adjunct Faculty (online/virtual) 2015-Present

College of Health Sciences

Trident University International

Teaching areas: Health Sciences

Adjunct Faculty 2008-2011

Department of Business and Accounting

School of Business and Professional Studies

Huntingdon College

Teaching areas: Health Care Management, Business Ethics

Adjunct Faculty 2007-2011

Department of Management, Marketing, & Industrial Distribution

School of Business

University of Alabama at Birmingham

Teaching areas: Human Resource Management

<p>Teacher’s Assistant <i>Department of Health Sciences</i> <i>School of Health Professions</i> <u>University of Alabama at Birmingham</u> Teaching areas: Human Resource Management in Health Care, Health Care Ethics, Epidemiology and Biostatistics</p>	<p>2006-2008</p>
<p>Adjunct Faculty <i>Department of Math/Science</i> <i>Biology Program</i> <u>Aiken Technical College</u> Teaching areas: Anatomy and Physiology</p>	<p>2004-2005</p>
<p>Adjunct Faculty <i>Allied Health Programs</i> <u>Savannah River College</u> Teaching areas: Medical Terminology and Body Functions</p>	<p>2004-2005</p>
<p>Secondary Education Teacher <i>Richmond County Board of Education</i> <i>Department of Biology</i> <u>Lucy C. Laney High School</u> Teaching areas: Biology</p>	<p>2004-2005</p>
<p>Secondary Education Teacher <i>Cobb County Board of Education</i> <u>Hightower Trail Middle School</u> Teaching areas: Physical Science and Special Education</p>	<p>2002-2003</p>

ACADEMIC PUBLICATIONS

Refereed Journals

1. **Steward, Jocelyn**, Holt, Cheryl L., Pollio, David E., Austin, Erika L., Johnson, Nancy, Gordon, Adam, J., Kertesz, Stefan G. 2016. “Priorities in the primary care of persons experiencing homelessness: convergence and divergence in the views of patients and provider/experts.” **Patient preference and adherence.** 10, 153-158.
2. Chrystal, J., Glover, D., Young, A., Whelan, F., Austin, E., Johnson, K., Pollio, D., Holt, C., Stringfellow, E., Gordon, A., Kim, T., Daigle, S., **Steward, J.**, Kertesz, G. 2015. “Experience of Primary Care among Homeless Individuals with Mental Health Conditions,” *PloS One*, 10(2). e0117395
3. Kertesz, Stefan G., David E. Pollio, Richard N. Jones, **Jocelyn Steward**, Erin J. Stringfellow, Adam J. Gordon, Nancy K. Johnson, Theresa A. Kim, Shanette G. Daigle, Erika Austin, Alexander Young, Chrystal Joya, Lori Davis, David Roth, and Cheryl Holt. 2014. “Development of the Primary Care Quality Homeless (PCQ-H) Instrument: A

- Practical Survey of Homeless Patients' Experiences in Primary Care," **Medical Care**, 52(8), 734-742.
4. Kertesz, Stefan G., Cheryl L. Holt, **Jocelyn L. Steward**, Richard N. Jones, David L. Roth, Erin Stringfellow, Adam J. Gordon, Theresa W. Kim, Erika L. Austin, Stephen Randal Henry, N. Kay Johnson, U. Shanette Granstaff, James J. O'Connell, Joya f. Golde, Alexander S. Young, Lori L. Davis, and David E. Pollio. 2013. "Comparing Homeless Persons' Care Experiences in Tailored Versus Nontailored Primary Care Programs," **American Journal of Public Health**, 103 (S2), S331-S339.
 5. Kertesz, Stefan, David Pollio, Kay Johnson-Roe, **Jocelyn Steward**, Allison Borden, Theresa Kim, Erin Stringfellow, John Andrew Young, and Cheryl Holt. 2011. "Crossing Quality Chasm: Primary Care from the Perspective of Homeless Patients and their Caregivers," **Journal of General Internal Medicine**, 26, S122-S123.
 6. Powers, Thomas L. and **Jocelyn L. Steward**. 2010. "Alfred P. Sloan's 1921 repositioning strategy," **Journal of Historical Research in Marketing**, 2(4), pg. 426-442.
 7. **Steward, Jocelyn L.**, Philip F. Musa, Geoff Willis, and Shahid Ali. 2008. "Calling for Diversity In Health Care Executive Suites and Evaluation of Effects on Efficiency Using Data Envelopment Analysis," **Journal of Diversity Management**, 3(2), 1-8.

Conference Proceedings—Referred

1. **Steward, Jocelyn L.**, Robert Weech-Maldonado, and Stefan G. Kertesz, 2014. "Development of the Primary Care Homeless Organizational Assessment Tool (PC-HOAT) Framework to Evaluate Primary Care Services for the Homeless." **American Public Health Association** 2014. Annual Research Meeting, New Orleans, LA.
2. **Steward, Jocelyn L.**, Robert Weech-Maldonado, and Stefan G. Kertesz. 2014. "Novel Methods in Survey Design Using Intermediate Qualitative Interviews." **AcademyHealth** 2014, Annual Research Meeting, San Diego, California.
3. Young, A., Austin, E., Kim, T., Holt, C., Pollio, D., Johnson, K., Steward, J. Gordon, A., Stringfellow, E., Golden, J., Kertesz, S. 2012. "Comparison of tailored and mainstream primary care delivery for homeless persons" A new, validated patient-assessment." **American Public Health Association**, Annual Research Meeting, San Francisco, CA.
4. Steward, Jocelyn L., Erin Stringfellow, Sonia Schwartz, N. Kay Johnson-Roe, Cheryl L. Holt, David Pollio, and Stefan Kertesz. 2010. "Qualitative interviews with persons who had experience with homelessness: Lessons learned." **American Public Health Association**, Annual Research Meeting, Denver, Colorado.
5. Steward, Jocelyn L., Jack Berry, Kay Johnson-Roe, David Pollio, Monika Safford, and Stefan Kertesz. 2010 "Primary Care Quality from the Perspective of Homeless Patients, Their Providers and the Institute of Medicine: A Multidimensional Problem," **AcademyHealth**, Annual Research Meeting, Boston, Massachusetts.
6. Panjamapirom, Anantachai, Jocelyn L. Steward, and S. Robert Hernandez. 2009. "Health Care Strategy Research, 2000 – 2006: A New Millennium Review." **Academy of Management**, Annual Research Meeting, Chicago, Illinois.
7. Steward, Jocelyn. 2009. "Antecedents and consequences of organizational loyalty and its role in decreasing nursing turnover." **AcademyHealth**, Annual Research Meeting, Chicago, Illinois.

8. Steward, Jocelyn, N. Kay Johnson-Roe, David Pollio, and Stefan Kertesz. 2009. “Quality of care in homeless patients and their providers. Do priorities differ in veteran and gender status?” **AcademyHealth**, Annual Research Meeting, Chicago, Illinois.
9. Panjamapirom, Anantachai, Jocelyn L. Steward, and Karen N. Kennedy. 2008. “The effects of beliefs, trust, and satisfaction on medication compliance among hypertensive patients.” **American Public Health Association**, Annual Research Meeting, San Diego, California.
10. Steward, Jocelyn L. 2008. “Examining Morality in the Education of the Health Care Administrator.” **AcademyHealth**, Annual Research Meeting, Washington, D.C.
11. Steward, Jocelyn L. 2007. “Past, Present, and Future of Diversity in Health Care Management and Health Care Organization’s Corporate Social Responsibility.” **AcademyHealth**, Annual Research Meeting, Orlando, FL.
12. Steward, Jocelyn L. “Health Care Disparities within the Older Population and its Economic Consequences on Health Care Organization.” **Hawaii International Conference on Business 2007**, Seventh Annual Conference, Honolulu, HI.

Non-Referral Articles

1. Steward, Jocelyn. 1999. Response “Racism not just black and white,” **The Red & Black**, February 12, pg. 1.
2. Steward, Jocelyn. 2001. Response “Abortion isn’t a consequence-free choice,” **The Red & Black** January 30, pg. 1
3. Steward, Jocelyn. 2001. Response “Moving fall break,” **The Red & Black**, February 27, pg. 1
4. Steward, Jocelyn. 2001. Response “Pageants only allow pretty woman to compete,” **The Red & Black**, January 30, pg. 1

Conference Presentations

1. Kertesz, S., Johnson-Roe, N., Steward, J. Stringfellow, E., Austin, E., Holt, C., Gordon, A., Davis, L., Kim, T., and Pollio, D. 2012. “Systematic methodology for developing a patient-centered primary care measure for homeless Veterans. **VA HSR&D/QUERI National Meeting**, National Harbor, MD.
2. Kertesz, S., Steward, J. Johnson, N., Pollio, D., Holt, C., Austin, E., Gordon, A., Stringfellow E., Granstaff, U. 2012. “Comparison of customized versus mainstream primary care for homeless individuals: the primary care quality-homeless survey. **Southern Regional Societies**, Annual Research Meeting, New Orleans, LA.
3. Kertesz, S., Pollio, D., Johnson-Roe, K., Holt, N., Steward, J., Gordon, A., Kim, T., Stringfellow, E., Austin, E., Golden, J., Davis, L. 2012. “Comparison of tailored versus mainstream primary care delivery for homeless persons: a new, validated patient assessment tool. **Society of General Internal Medicine**, Annual Research Meeting, Orlando, FL.
4. Kertesz, Stefan, Steward, Jocelyn L., Johnson-Roe, N. Kay, Borden, Allison, Young, John-Andrew, Stringfellow, Erin, Holt, Cheryl, Pollio, David. 2011. Crossing the Primary Care Quality Chasm for Homeless Patients: Understanding the Perspectives of Patients and Their Providers. **Society of General Internal Medicine Southern Regional Meeting**, New Orleans, LA.

5. Kertesz Stefan, Pollio, David, Johnson-Roe N. Kay, Steward, Jocelyn, Borden, Allison, Kim Theresa, Stringfellow Erin, Young, John-Andrew, Holt Cheryl. 2011. Crossing Quality Chasm: Primary Care from the Perspective of Homeless Patients and Their Caregivers. **UAB 6th Annual Health Disparities Research Symposium**. Birmingham, AL.
6. Kertesz Stefan, Pollio, David, Johnson-Roe, N. Kay, Steward, Jocelyn, Borden Allison, Kim, Theresa, Stringfellow Erin, Young John-Andrew, Holt Cheryl. 2011. Crossing Quality Chasm: Primary Care from the Perspective of Homeless Patients and Their Caregivers. **34th SGIM Annual Meeting**, Phoenix, AZ.
7. Steward, Jocelyn L., Jack Berry, Kay Johnson-Roe, David Pollio, Monika Safford, and Stefan Kertesz. 2010. "Primary Care Quality from the Perspective of Homeless Patients, Their Providers and the Institute of Medicine: A Multidimensional Problem," **Graduate Student Research Days**, University of Alabama at Birmingham Graduate School, Birmingham, AL.
8. Kertesz, Stefan, Jocelyn L. Steward, Kay Johnson-Roe, and Randal Henry. 2009. "Customizing primary care service delivery for homeless veterans: Theory, practice and measure," **The Homeless Veteran Summit: Ending Homelessness among Veterans within Five Years**, Department of Veterans Affairs, Washington, DC.
9. Steward, Jocelyn, N. Kay Johnson-Roe, David Pollio, and Stefan Kertesz. 2009. "Quality of care in homeless patients and their providers. Do priorities differ in veteran and gender status?" **Health Disparities Symposium: The Science of Eliminating Health Disparities**, University of Alabama at Birmingham Minority Health and Research Center, Birmingham, AL.
10. Steward, Jocelyn, N. Kay Johnson-Roe, David Pollio, and Stefan Kertesz. 2009. "Quality of care in homeless patients and their providers. Do priorities differ in veteran and gender status?" **25th Annual Trainee Research Symposium/Poster Session 2009**, University of Alabama at Birmingham School of Medicine, Birmingham, AL.
11. Steward, Jocelyn L. 2007. "Hispanics in Health Administration Positions: The Underrepresented Population." **Health Research and Educational Trust 2007, A Call to Action: Ensuring Global Human Resources for Health**, Geneva, Switzerland.

INVITED PRESENTATIONS

Steward, Jocelyn L. and Kendolyn Smith (2015). "Blowing Smoke: The Unintended Consequences of the Legalization of Medical Marijuana in Georgia." Clayton State University.

PROFESSIONAL DEVELOPMENT PRESENTATIONS

PhD Project MDSA Annual Meeting
Vancouver, BC – 2015
Atlanta, GA - 2017

PROFESSIONAL EXPERIENCE

Program Support Assistant 2008 – 2011
Department of Veterans Administration, Birmingham, AL

Graduate Research Assistant 2005-2008
University of Alabama at Birmingham, Birmingham, AL

Research Assistant 2004
University of Georgia, Augusta, GA

Research Assistant 2001-2002
Medical College of Georgia, Augusta, GA

HONORS, SCHOLARSHIP, AND SCHOLAR RECOGNITION

Member, 2014 - Present
Delta Epsilon Iota Academic Honor Society

Scholarship Recipient, 2008
Agape Chapter 898 Scholarship, Order of the Eastern Star

Scholarship Recipient, 2008
Attend Sixth Biennial Cancer, Culture, and Literacy Conference, Clearwater
Beach, FL

Scholarship Recipient 2007
Attend Health Research and Educational Trust Conference: A Call to Action: Ensuring
Global Human Resources for Health, Geneva, Switzerland.

Scholar, 2007-2008
Association of Institutional Research

Scholar, 2006-2007
Alabama Collaboration for Cardiovascular Equality (ACCE), Birmingham, AL

Scholarship Recipient, 2005
School of Health Related Professional

Scholarship Recipient, 1995
Officer Wife's Club Scholarship

Scholarship Recipient, 1995
Hope Scholarship

PROFESSIONAL & ACADEMIC AFFILIATIONS

Past Member, AcademyHealth
Past Member, AUPHA
Member, The PhD Project
Past Member, Strategic Management Society
Past Member, Academy of International Business
Past Member, Southern Management Association
Past Member, Academy of Management
Past Member, American College of Healthcare Executives
Past Member, American Public Health Association
Past Reviewer, Academy of Management, HCM, OB, & BPS Division
Past Reviewer, Hawaii International Conference on Business
Past Reviewer, Academy of International Business
Past Reviewer, Southern Management Association

SERVICE TO GEORGIA HIGHLANDS COLLEGE

College-level

Student group faculty mentor
 Students without borders (2017 – present)

Student group faculty lead
 Business leaders of tomorrow (2018 – present)

Study Abroad
 Faculty mentor – Summer 2017, China

SERVICE TO CLAYTON STATE UNIVERSITY

University-level

Faculty Smith Award
 Member (2016-2017)
 Chair (2015-2016)
 Member (2014-2016)

PACE
 Course development and instructor (2015-2016)
 Trainee (2014-2015)

Undergraduate Curriculum Committee
 Chair (2016-2017)
 Co-Chair (2015-2016)
 Recording Secretary (2014 -2015)

Member, PACE/QEP Data Committee (2014-2015)
Reviewer, Ogden N.Y. Times First Amendment Essay Contest (2013 - 2014)
Attendee, Graduation Ceremony (2013-2017)
Attendee, New Student Convocation (2014-2017)

Member, University Living Learning Committee (2013)

College-level

Recording Secretary, College of Health Curriculum Committee (2014-2015)

Department-level

Chair, HCMG Undergraduate Rewards and Recognition Ceremony (2013-2015)

Member, HCMG Undergraduate Rewards & Recognition Ceremony (2016-2017)

Chair, HCMG Undergraduate Scholarship Committee (2014-2015)

Member, Health Care Management Curriculum Development Committee (2013-2015)

Participant, Health Care Management Undergraduate Exit Interviews (2012-2017)

Faculty peer reviewer (2014-2017)

Student-level

Mentor, Health Care Management Students (N=32) (2016)

Advisor, Honor's Student (2015)

Advisor, PACE student mentor (2015)

Graduate Assistant – PACE qualitative analysis (2015)

Graduate Assistant – PACE data analysis (2015)

Advisor, New student orientation (2013)

SERVICE TO THE FIELD

Planning committee member, **Association of University Program in Health Administration Annual Meeting**, 2014-2015

Session Discussant & Chair, **Academy of Management Annual Meeting**, Philadelphia, 2007

Ad hoc reviewer, 2008-2010, **Academy of Management Learning & Education**

SERVICE TO THE COMMUNITY

Volunteer, Atlanta Point-in-Time Homeless Count, 2015

Volunteer, AHIMSA House, 2014

Volunteer, Birmingham Chapter of the American Red Cross, 2008 – 2010

Volunteer, United Way Team Allocation Member – 2006- 2010

Board Member, Ronald McDonald House Young Leadership Board, 2006-2009

Board Member, UAB Comprehensive Cancer Center Young Supporter Board, 2008 – 2009

Volunteer, Rape, Abuse, and Incest National Network (RAINN) – 2006 - 2009

Volunteer, United Way Crisis Center Rape Response Advocate – 2006 - 2009

Volunteer, University of Alabama Hospital – 2005 – 2006

Volunteer, Pathways (Shelter for Women and Children) 2005 – 2006

Volunteer, American Red Cross (Hurricane Katrina Monetary Advisor) 2005

Volunteer, American Red Cross (Eisenhower Army Medical Center) 1991 – 1994

PROFESSIONAL DEVELOPMENT

Trainee, PACE (Partnering Academics and Community Engagement), Clayton State University, (2014-2015)
Participant, 7TH Annual Institute for Pedagogy in the Liberal Arts, Oxford College of Emory University (Summers of 2013, 2016)

CONTRACTS & GRANT FUNDING

Exploration of Well-being at Clayton State University (2015). PI: Steward. Funded by Bringing Theory to Practice (Total funding: 1,000). **Role: Principal Investigator (Awarded October 2015)**

Affording Learning Georgia Textbook Transformation Grants for Health Care Economics/Econometrics, Finance/Accounting and Ethical Issues in Health Care (2015-2017). PI: Steward. Funded by Affordable Learning Georgia (Total funding: 18,500). **Role: Principal Investigator (Awarded October 2015)**

Primary Care Quality and Service Customization for the Homeless (VA IIR) Project Modification Award. (2009 – 2010): PI: Kertesz. Funded by Veterans Health Administration – Health Services Research and Development (VA-HSR&D), under contract number IAA-07-069-2 (Modification: \$100,000; Original grant: \$250,000). **Role: Grant writer and research assistant.**

Homeless Solutions in a VA Environment (H-SOLVE). (2011-2015). PI: Kertesz. Funded by Veterans Health Administration – Health Services Research and Development (VA-HSR&D), under contract number SDR 11-233. **Role: Grant writer, research assistant, and consultant**

Eat that Cookie – Teaching curriculum development (2010). Funded by Association of University Programs in Health Administration (Total funding: \$4,500). **Role: Curriculum developer and writer**

CERTIFICATIONS

Georgia Professional Standards Commission, Georgia Educator Certificate – #463626 – Science 6-12 – 7/1/04 – 6/30/06

CONSULTING EXPERIENCE

Atlanta VA Medical Center, Qualitative researcher, 2015-2016
HOPEAtlanta, Sustainability project administrator, 2015-2016
Concordia University, Course developer – Health care finance, 2015-2016
UExam, Test reader, 2015-Present
Prometrics, Test item development, 2015
Certification Management Services, SME exam developer, 2015

Western Governor's University, Online class reviewer, 2015
Prashanth Rajesekar, McMaster University, Qualitative coder, 2015
The Candy Nook, Marketing and product development, 2014-2015
Oxford University, Graduate Student, Qualitative interview coding, 2014
Guru (freelance services), Literature review, 2014
Odesk (freelance services), Internship recruitment, 2014
Aquatic Therapy University, Develop a continuing education course, 2014
Angie's List, Transcribe customer service calls, 2014
Canada QBank, Medical school examination test development, 2014
Virginia Commonwealth University, Qualitative Consultant, The Rapid
 Assessment of Hospital Procurement barriers in Donation, 2011 - 2012
Cooper Green Mercy Hospital, Diabetic Foot-Care Clinic, 2006-2008
University of Alabama @ Birmingham and Cooper Green Mercy Hospital, CSI
 and TRUST project, 2006-2008

SKILLS

Microsoft: Internet Explorer, Outlook, SharePoint, Visio, Vista, XP,
 Word, Excel, PowerPoint, Access, Publisher
Other computer applications: PeopleSoft, Chrome, Evernote, Endnote, Google
 Drive, Google Keep, MailChimp, Adobe Photoshop, Adobe
 Illustrator, Adobe Professional
Office Skills: Administrative/Clerical; Filing, Data entry, Purchasing
 supplies, Maintaining inventory, Multi-line phone handling, Shipping (Ordering,
 Packing), Scheduling
Computer science: C++, SQL, Java
Teaching skills/applications: LMS (Blackboard, Desire2Learn, WebCT), Hybrid,
 Online, PollEverywhere, Socrative, Kahoot, Class Dojo
Statistical/research software: SAS, SPSS, STATA, Qualtrics
 HyperRESEARCH, Survey Monkey, NVivo
Qualitative Research: Focus Groups, Field Observations, Interviews,
 Transcription, Coding
Quantitative Research: Factor Analysis (Principal Component and
 Confirmatory), Chi-Square, SEM, Regression analysis, Validity and Reliability
 testing
Other research: Project design, Project planning, Project management,
 Recruitment, Data entry, Data collection, Data management, Data analysis,
 Questionnaire development, IRB, Database Data Dictionary, Database integrity
 management
Social Media: Twitter, Pinterest, Instagram, Facebook, LinkedIn
Soft Skills: Coaching, Motivating, Mentoring
Customer services/sales/marketing: Client relations, Cold calling,
 Retail, Food Service, Telemarketing (Inbound and Outbound)
Human Resources: Compensation, Incentives, Recruiting
Additional knowledge/skills: Medical Terminology, EMR (CPRS),
 Event planning, Small business management, CDL License, Podcasting, Blogs

TEACHING SCHEDULE – GEORGIA HIGHLANDS COLLEGE

Term	Course #	CRN #	Credit Hours	Course Name	# Enrolled
Fall 2017	BUSA 2105	80984	3	Communicating in business	18
Fall 2017	BUSA 2106	80705	3	Environment of business	29
Fall 2017	BUSA 2106	80985	3	Environment of business	26
Spring 2018	HCMT 4100	20622	3	Health care law & ethics	19
Spring 2018	HCMT 3000	20619	3	Health care management	19
Spring 2018	HCMT 4400	20621	3	Health care financial management	21
Spring 2018	MGMT 3020	20827	3	Human resource management	21
Spring 2018	MGMT 3020	20828	3	Human resource management	14
Summer 2018	HCMT 4700	50235	3	Contemporary issues in health care management	19

TEACHING SCHEDULE – CLAYTON STATE UNIVERSITY

Term	Course #	CRN #	Credit Hours	Course Name	# Enrolled
Fall 2012	HCMG 3320	89453	3	Healthcare Economics	17
Fall 2012	HCMG 4500	88389	3	Healthcare Policy	47
Fall 2012	HCMG 4500	89452	3	Healthcare Policy	15
Spring 2013	HCMG 3320	24215	3	Healthcare Economics	22
Spring 2013	HCMG 4500	24225	3	Healthcare Policy	17
Spring 2013	HCMG 4500	26369	3	Healthcare Policy	38
Summer 2013	HCMG 3320	53934	3	Healthcare Economics	21
Summer 2013	HCMG 4500	54188	3	Healthcare Policy	32
Summer 2013	HCMG 4560	53941	3	Healthcare Finance	13
Fall 2013	HCMG 3320	86969	3	Healthcare Economics	27
Fall 2013	HCMG 3320	89453	3	Healthcare Economics	39
Fall 2013	HCMG 4560	87435	3	Healthcare Finance	33
Fall 2013	HCMG 4560	89594	3	Healthcare Finance	39
Fall 2013	HCMG 5030	86985	3	Healthcare Accounting	2
Fall 2013	HCMG 5020	86984	3	Health Econometrics	6
Spring 2014	HCMG 4560	20301	3	Healthcare Finance	40
Spring 2014	HCMG 4560	21458	3	Healthcare Finance	26
Spring 2014	HCMG 3320	20291	3	Healthcare Economics	40
Spring 2014	HCMG 3320	21146	3	Healthcare Economics	34
Spring 2014	HCMG 5020	20822	3	Health Econometrics	7
Spring 2014	HCMG 5030	20305	3	Healthcare Accounting	11
Summer 2014	HCMG 4560	50245	3	Healthcare Finance	20
Summer 2014	HSCI 2111/L	50505	3	Introduction to Health Care Environment and Lab	41
Summer 2014	HCMG 5030	50265	3	Healthcare Accounting	2

Fall 2014	HCMG 4560	80459	3	Healthcare Finance	33
Fall 2014	HCMG 4560	80460	3	Healthcare Finance	16
Fall 2014	HCMG 3320	80436	3	Healthcare Economics	28
Fall 2014	HCMG 3320	80437	3	Healthcare Economics	43
Fall 2014	HCMG 5020	80492	3	Health Econometrics	1
Fall 2014	HCMG 5030	80492	3	Healthcare Accounting	3
Spring 2015	HCMG 3320	20086	3	Healthcare Economics	26
Spring 2015	HCMG 3320	20087	3	Healthcare Economics	32
Spring 2015	HCMG 4560	20105	3	Healthcare Finance	38
Spring 2015	HCMG 4560	20106	3	Healthcare Finance	30
Spring 2015	HCMG 5020	20124	3	Health Econometrics	7
Spring 2015	HCMG 5030	20125	3	Healthcare Accounting	2
Summer 2015	HCMG 3320	50305	3	Healthcare Economics	18
Summer 2015	HCMG 4560	50313	3	Healthcare Finance	23
Summer 2015	HCMG 5020	50324	3	Health Econometrics	2
Summer 2015	HCMG 5030	50325	3	Healthcare Accounting	2
Fall 2015	HCMG 3320	80179	3	Healthcare Economics*	14
Fall 2015	HCMG 3320	80180	3	Healthcare Economics	29
Fall 2015	HCMG 4560	80208	3	Healthcare Finance	21
Fall 2015	HCMG 4560	80209	3	Healthcare Finance	24
Fall 2015	HCMG 5020	80246	3	Health Econometrics	2
Fall 2015	HCMG 5030	80247	3	Healthcare Accounting	8
Spring 2015	HCMG 3320	20057	3	Healthcare Economics*	25
Spring 2015	HCMG 3320	20058	3	Healthcare Economics*	27
Spring 2015	HCMG 4560	20076	3	Healthcare Finance*	37
Spring 2015	HCMG 4560	20077	3	Healthcare Finance*	10
Spring 2015	HCMG 5020	20093	3	Health Econometrics*	0
Spring 2015	HCMG 5030	20094	3	Healthcare Accounting*	2
Summer 2015	HCMG 4560	--	3	Healthcare Finance	Unknown
Summer 2015	HCMG 4560	--	3	Healthcare Accounting	Unknown
Summer 2015	HCMG 3320	--	3	Healthcare Economics	Unknown
Summer 2015	HCMG 5020	--	3	Health Econometrics	Unknown
Fall 2016	HCMG 3320	--	3	Healthcare Economics	Unknown
Fall 2016	HCMG 3320	--	3	Healthcare Economics	Unknown
Fall 2016	HCMG 4560	--	3	Healthcare Finance	Unknown
Fall 2016	HCMG 4560	--	3	Healthcare Finance	Unknown
Fall 2016	HCMG 5020	--	3	Health Econometrics	Unknown
Fall 2016	HCMG 5030	--	3	Healthcare Accounting	Unknown
Spring 2017	HCMG 3101	--	3	Introduction to health systems management	Unknown
Spring 2017	HCMG 3101	--	3	Introduction to health systems management	Unknown

Spring 2017	HCMG 3320	--	3	Healthcare Economics	Unknown
Spring 2017	HCMG 5020	--	3	Health Econometrics	Unknown
Spring 2017	HCMG 3901	--	3	Marketing in health care	Unknown
Summer 2017	HCMG 3320	--	3	Health Economics	Unknown
Summer 2017	HCMG 5020	--	3	Health Econometrics	Unknown
Summer 2017	HSCI 3520	--	3	Legal Issues in Health Care	Unknown

* This is a PACE community engagement course in which students complete projects involving the community as part of the course requirements.

TEACHING SCHEDULE – TRIDENT UNIVERISTY INTERNATIONAL

Term	Course #	Course Hours	Course Name	# Enrolled
May Fastrac - 2015	BHS 220	3	Introduction to Health Statistics	9
May Fastrac - 2015	BHS 365	3	Ethics in Health Care	5
July Fastrac - 2015	BHS 220	3	Introduction to Health Statistics	5
July Fastrac - 2015	BHS 365	3	Ethics in Health Care	6
Summer – 2015	BHS 365	3	Ethics in Health Care	5
September Fastrac– 2015	BHS 220	3	Introduction to Health Statistics	8
September Fastrac– 2015	BHS 365	3	Ethics in Health Care	11
January Fastrac - 2016	BHS 365	3	Ethics in Health Care	8

TEACHING SCHEDULE – Colorado State University – Global

Term	Course #	Course Hours	Course Name	# Enrolled
Fall-A-2015	HCM 310	3	Introduction to the US Healthcare System	7
Fall-C-2015	HCM 310	3	Introduction to the US Healthcare System	18
Winter-A-2015	HCM 500	3	The U.S. Healthcare System	14
Winter-A-2015	HCM 310	3	Introduction to the US Healthcare System	16
Winter-C-2015	HCM 502	3	Organizational behavior & Human resources in health care	10
Winter-C-2015	HCM 310	3	Introduction to the US Healthcare System	14
Winter-C-2015	HCM 300	3	Healthcare Principles and Practices	5
Winter-D-2015	HCM 500	3	The U.S. Healthcare System	8
Spring-A-2016	HCM 502	3	Organizational behavior & Human resources in health care	9
Spring-A-2016	HCM 300	3	Healthcare Principles and Practices	2

TEACHING SCHEDULE – Grand Canyon University

Start date	Course #	Course Hours	Course Name	# Enrolled
October - 2015	HCA 675	4	Health Care Innovation	15
December – 2015	HCA 675	4	Health Care Innovation	12

January - 2016	HCA 675	4	Health Care Innovation	17
February (4)- 2016	HCA 675	4	Health Care Innovation	22
February (11) – 2016	HCA 675	4	Health Care Innovation	7
February (25)- 2016	HCA 675	4	Health Care Innovation	13
** I teach on average 5 courses per year with ~ 15 students				

TEACHING SCHEDULE – Walden University

Quarter	Course #	Course Hours	Course Name	# Enrolled
Spring -2016	HLTH 8415	3	Organizational development and leadership	4
Summer – 2016	HLTH --	3	Unknown	--
Summer – 2016	HLTH --	3	Unknown	--